

# Joint Health Overview & Scrutiny Committee Draft Minutes

Monday 27 January 2020  
(at The Town Hall, RB Kensington & Chelsea)

## **PRESENT**

### **Members Present:**

Councillor Mel Collins (Chair)	London Borough of Hounslow
Councillor Daniel Crawford	London Borough of Ealing
Councillor Robert Freeman	Royal Borough of Kensington & Chelsea
Councillor Jim Glen	City of Westminster
Councillor Lucy Richardson	London Borough of Hammersmith & Fulham
Councillor Rekah Shah	London Borough of Harrow
Councillor Ketan Sheth	London Borough of Brent

### **NHS Representatives Present:**

Juliet Brown, Health and Care Partnership Director  
Dr James Cavanagh, Chair of Hammersmith & Fulham CCG  
David Cox, Strategic Estates Consultant  
Janet Cree, Managing Director, Hammersmith & Fulham CCG  
Mark Easton, Accountable Officer, North West London Collaborative of CCGs  
Rory Hegarty, Director of Communications and Engagement, North West London Collaborative of CCGs

## **1. WELCOME AND INTRODUCTIONS**

- 1.1 Councillor Robert Freeman, as the representative member of the host borough, RB Kensington & Chelsea, welcomed members and officers to the meeting.
- 1.2 Prior to attending to the business of the JHOSC Councillor Mel Collins (LB Hounslow) stated that he had attended the Public Meeting on Palliative Care hosted by RB Kensington & Chelsea on 20 January. He thought that Councillor Freeman had made a fine job of chairing this meeting under difficult circumstances.

## **2. APOLOGIES FOR ABSENCE**

- 2.1 Received from Councillor Monica Saunders (LB Richmond) and Councillor Lorraine Dean (City of Westminster). Councillor Jim Glen was attending as substitute for Councillor Dean.

### **3. DECLARATIONS OF INTEREST**

- 3.1 Councillor Robert Freeman (RB Kensington & Chelsea) declared he was a member of the Council of Governors of the Royal Marsden Hospital. Councillor Ketan Sheth (LB Brent) declared that he was the Lead Governor at Central & North West London NHS Foundation Trust (CNWL).

### **4. MINUTES OF THE PREVIOUS MEETINGS**

- 4.1 The minutes of the 22 July 2019 meeting were agreed.
- 4.2 The minutes of the 30 October 2019 meeting were agreed. The following matters were noted: -
1. There was one outstanding matter (Minute 4.2 (Minutes of the Previous Meeting) point 4) – that the results of health inequality assessments carried out by the CCGs would be circulated to Members of the JHOSC as soon as they were available.
  2. On Minute 5 (North West London Financial Recovery), it had been decided after discussion with Councillor Collins that it was not necessary for the CCGs to produce a map identifying QIPP (quality, innovation, productivity, and prevention) savings. The information was already regularly published.
  3. On Minute 6 (NHS Long-Term Plan Submission) it was noted that the full response from North West London on Preventing Eating Disorders had been circulated.

#### **ACTIONS:**

- Circulation of the health inequality assessments by the CCGs (number 1. above).

### **5. UPDATE ON LONG-TERM PLAN**

- 5.1 Juliet Brown introduced the paper that had been circulated electronically with the agenda - North West London's draft response to the NHS Long-term Plan. Over the coming months, this paper would be taken through Health and Wellbeing Boards and a number of other bodies. This was a genuinely exciting opportunity she added and notified a major workshop taking place on 19 February.
- 5.2 Mark Easton added that a White Paper on Health was expected. The legislation under which the health service currently operated was becoming unwieldy.
- 5.3 Mark Easton then referred to the ongoing arrangements leading up to merger of the CCGs in 2021. It was believed that there was scope for pooling certain functions and reducing management costs. There had been an engagement

process in respect of clusters of local councils. Consultation with staff was about to commence.

- 5.4 Councillor Ketan Sheth (LB Harrow) questioned Juliet Brown about the specific plans for Harrow contained in the response. She responded that the long-term plan would enable locally flexible schemes, for instance, she would shortly be meeting with Dr Melanie Smith, Director of Public Health (LB Brent) to consider innovative responses to diabetes.
- 5.5 In response to a question from Councillor Daniel Crawford (LB Ealing) Dr James Cavanagh stated that the aim was to keep people better for longer. People were coming together to produce more integrated and innovative services. In North West London we were responding to the long-term plan and there could be seen the early stages of recovery. Mark Easton added that exhortation to the public did not work well; within the long-term plan there was considerable scope for local innovation and the sharing of best practice.

## **6. BABYLON GP AT HAND AND ANY POTENTIAL IMPACT ON NW LONDON**

- 6.1 Dr James Cavanagh (Chair of Hammersmith & Fulham CCG) together with Janet Cree (Managing Director, Hammersmith & Fulham CCG) gave a brief overview of the Babylon GP at Hand scheme. This digital first practice (originally offering services to patients within LB Hammersmith & Fulham but now with patients registered across many locations) had seen exceptional growth in its practice list size over the last two years. This was a popular service for the public offering increased ease of access. In addition, it was popular with staff, offering a better work life balance. The scheme had extended to Birmingham.
- 6.2 In response to a number of detailed financial questions from Councillor Lucy Richardson (LB Hammersmith & Fulham) Ms Cree sought to assure her that there would be full cost mitigation for the current year. The full costs for 2019/20 were expected to be £24 million; £17.4 million had already been received. This was an ongoing situation but there was not expected to be any deficit in 2019/20. Mark Easton confirmed that there was a historical deficit in place.
- 6.3 Councillor Collins asked about Babylon's accountability. Dr Cavanagh responded that the CQC had inspected Babylon and rated it Good. A Patients' Panel was in existence. Councillor Crawford added his concern about the administrative and financial implications on this CCG.
- 6.4 Dr Cavanagh sought to restate that this scheme offered better access to GP services and should be encouraged. There would be a long-term beneficial impact he believed and the financial effects were being mitigated.
- 6.5 Councillor Sheth asked about quality assurance and was assured by Ms Cree that an additional quality assurance process had been added. Currently the system operated under General Medical Services (GMS) contracts. This was changing to Alternative Provider Medical Services (APMS) contracts.

## **7. NHS ESTATES STRATEGY FOR NORTH WEST LONDON**

- 7.1 David Cox (Strategic Estates Consultant) introduced the report. The condition of the estate across NHS North West London was varied with some buildings being very aged. Overall, we were currently in a process of reflection and review. Under the HIP bids North West London had applied for funding to improve the estates at Imperial (St Mary's, Hammersmith, and Charing Cross) and Hillingdon Hospitals.
- 7.2 Councillor Jim Glen (City of Westminster) asked for more details about the replacement structure likely at St Mary's. Beyond saying that it would be a steel frame, Mr Cox could not add any further details at present.
- 7.3 Councillor Richardson was interested in seeing a breakdown of the maintenance backlog and was referred by Mark Easton to the Education Resources Information Centre (ERIC) Database accessible online. Councillor Richardson also asked about hubs and it was agreed that Mark Easton would provide a current listing of the hubs across North West London and their state of development. He reminded that Hubs were not something new, they were part of an aim to renew primary care estate across North West London and many of them were overdue.
- 7.4 The Committee noted that Integrated Delivery Plans were borough specific and could be obtained from their authority's planning department. Mr Cox also added the important contextual point about the importance of housing and homes and the Greater London Authority's requirement to build more homes.
- 7.5 Councillor Sheth asked about Northwick Park, which Mr Cox confirmed was part of the Outer North West London Estate Plan.

### **ACTIONS:**

- To provide the Committee with further information regarding the hubs and their state of development.

## **8. WORK PLANNING PROGRAMME**

- 8.1 Councillor Collins informed the meeting that the work plan for the last meeting of the current year had been reviewed prior to this meeting.

## **9. ANY OTHER BUSINESS**

- 9.1 Questions concerning Palliative Care – Cllr Collins reported that he had received a number of questions from members of the public concerning Pembridge Hospice. The response from the CCGs received to these questions **would be appended to these minutes.**

- 9.2 Participation of LB Hillingdon – Cllr Collins reported vigorous efforts had been made to try to get Hillingdon to join and participate in this JHOSC but without success.
- 9.3 JHOSC Meeting Agenda Planning Arrangements – Cllr Collins suggested, and Mark Easton agreed, that these needed to be improved for subsequent meetings.
- 9.4 It was noted (from a member of the public present) that there was a meeting of the North Central London JHOSC on 31 January (at 10am at Haringey Civic Centre). This meeting would consider the proposed move of Moorfields Eye Hospital. Individual boroughs had been notified of this matter. (Councillor Collins declared that he was a long-term user of this facility).

**ACTIONS:**

- Palliative care responses to be appended to these minutes.
- Agenda Planning Arrangements to be improved.

**10. NEXT MEETING**

9 March 2020 at LB Richmond upon Thames.

Meeting started: 3pm  
Meeting ended: 5.05pm

Chair .....

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